

#### Social Enterprises and Social Science: Introduction to Collaboration

#### Tuesday 15 September 2020 11.30am-1pm

#### Zoom

#### **Running Order**

| 11.30am | Welcome<br>Kevin Fearon, Queen's University Belfast                      |
|---------|--|
| 11.35am | Introductory Remarks  Janene Ware, Director at Innovate Communities      |
| 11.45am | Dr Evi Chatzipanagiotidou and Dr Fiona Murphy Queen's University Belfast |
| 11.55am | Richard Good<br>The Turnaround Project                                   |
| 12.05pm | Jennifer Neff<br>Elemental   |
| 12.15pm | Dr Martin Kelly and Professor Ciaran Connolly Queen's University Belfast |
| 12.25pm | Discussion   |
| 1.00pm  | Close  |







## Defining Social Entrepreneurship



Definitions of social entrepreneurship are broad and varied, with one of the clearer understandings being advanced by Austin et al. (2006: 2) who describe social entrepreneurship as an "innovative, social value creating activity that can occur within or across the non-profit, business, and public sectors".

# The story of Knitstanbul

Knitstanbul was founded in 2014 by Malika
Browne, a British writer and expat who had lived
in Syria and Turkey for a number of years. As
Syrians started to arrive in large numbers to
Istanbul, she felt the need to reach out and
develop some kind of support and assistance in
what would become a tale of ethical response and
encounter, and so the idea of a crafting business
was borne.



## Knitstanbul

The knitters produce baby knitwear and sell through ETSY and their webpage. One of the key issues for Knitstanbul has been how to sustain and scale the business with the constant movement of its knitters out of Turkey and on to other European contexts.





# Towards a community of practice

'Without Knitstanbul, I would just stay at home, stay at home alone, and do nothing, now I have new friends and a way of making some money, we have all been through the same kinds of things, and we can talk to one another and think about our old and new lives.'





Knitstanbul crocheted Lifejacket for World Refugee Day 2019



THE TURN AROUND PROJECT

helping people serving sentences to turn around their futures



## working to turn around...

- the futures of people who are serving sentences in prison or in the community
- the wider community, encouraging others to support people on that journey

#### The Turnaround Model





#### The Turnaround Model



## Transitional training and employment

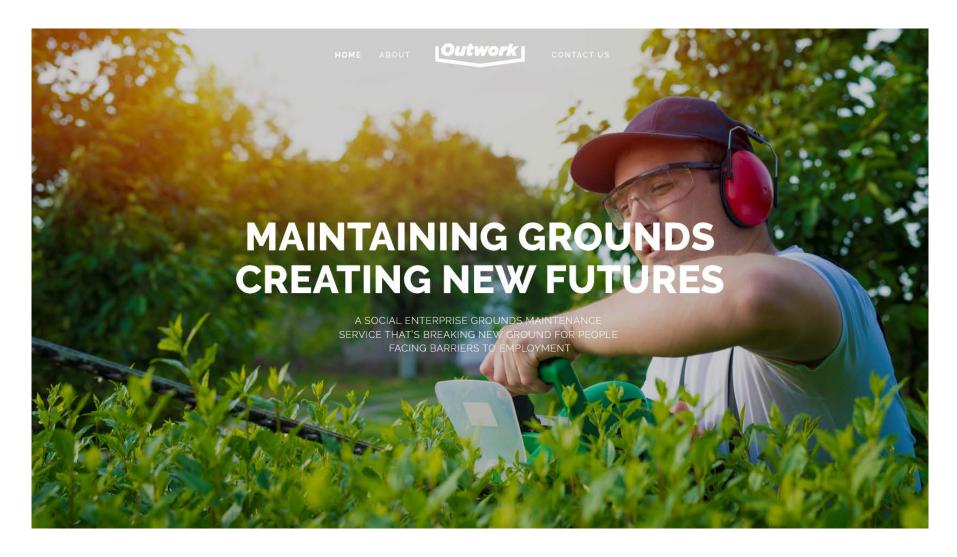
- to experience and demonstrate competency in real jobs before and after completing sentences
- differs from conventional environments: more supportive, flexible ethos, taking account of complex issues people face

bas

**aties** 

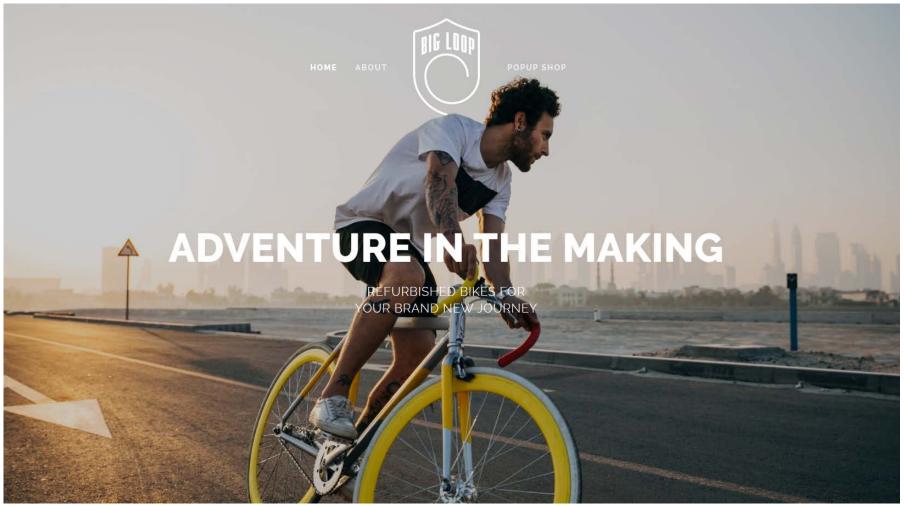


#### THE TURN AROUND PROJECT









#### The Turnaround Model



Transitional training & loyment

#### Strengths-based support

- Respecting self-determination and strengthening personal 'agency'
- Each person supported to develop their own personal 'Turnaround Plan'
- Individual coaching provided to support achievement of plans
- each person encouraged to use their own learning to support others

Shared, supportive communities

#### The Turnaround Model



Transitional training & employme

Strengthsbased coaching

## Shared, supportive communities

- people who have served sentences and others who have not
- engaged in supporting its own members and others in wider society
- to shape how people are perceived by themselves and by others
- to strengthen sense that everyone has something to offer.



turning around futures...

## REFER, CONNECT, SUPPORT, TRACK, MEASURE & REPORT

Collaborating to scale and better measure the uptake and impact of community health and wellbeing





#### **INTRODUCTION**



Jennifer Neff
Co-founder & Co-CEO
Elemental Software
@Jen\_Elemental @Its\_Elemental



#### Impact on the patient

- Social connectedness
- Mental Wellbeing
- Depression/ Social Isolation/ physical activity levels

#### Impact on the community

- Number of referrals received
- Most common reasons for referral
- Capacity to manage referrals
- Where the gaps are

#### Impact on the Health & Social Care System

- GP Appointment
- A&E Appointments
- Hospital readmissions
- Reduced waiting lists

#### THE CHALLENGE FACED BY STAKEHOLDERS IN COMMUNITY HEALTH

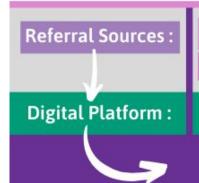
- Find referral pathways from GPs and others to community based hubs
- Increase access to programmes and services that improve people's lives
- Operating as paper based and very admin heavy
- Need to demonstrate impact
- Need to be able to track attendance and impact of interventions
- Want to provide a clear picture for



#### AN EXAMPLE OF THE TYPES OF MODELS WE POWER

### CARE MERSEYSIDE; Covid-19 response flow





GP REFERRAL SELF REFERRAL
OTHER 3RD SECTOR PARTNERS

EXPRESS REFERAL (via website) BIG HELP PROJECT

KNOWSLEY
CRISIS SUPPORT



#### CARE MERSEYSIDE



EMPLOYMENT SUPPORT





EDUCATION & LEARNING



#### THE IMPACT FOR CARE MERSEYSIDE

- Can now connect GPs directly to our service
- Delivered a training programme for volunteers and new staff around digital social prescribing
- Transformed our service to a cloud based service reaching a population of 52,000 people
- Created a realtime and interactive database of services
- Attract many partners who saw the design as pioneering and to whom we could provide reports
- Lay the foundations of a sound premise to apply for funding and went from receiving £0 to £300,000



#### AND THE PEOPLE THEY EMPOWER

#### This week one of our 'phone a friend' volunteers demonstrated a beautiful act of proactive kindness.

Paolo is buddied up with a gentleman who recently lost two dogs, he is bereaved and isolated. As a result of their conversation, Paolo has completed a dogs trust adoption form for his buddy and printed it as the gentleman doesn't have access to a printer. We see this gesture as such an above and beyond act of kindness.

Having something to look forward to or having a project gives us hope and does so much for our health and well-being.

Paolo you're a natural in helping with small steps to empowerment.

Such compassion. We can't wait to hear how the journey continues and we really hope 'helping someone adopt a dog' is something we can add to our social prescribing journey.

Thank you Paolo!





#### **WHO USES ELEMENTAL?**

## HAVE





Managers, housing officers, local govt staff and managing referrals

Social Prescribing Link Workers connecting people 120,207

Sessions attended



#### Bridging the gap between:











into their communities and social workers making 216,353 HOW Visits carried out **DIGITAL IS** 56,408 **Connecting People Building Communities** Patients benefitting and Social prescribing hubs from social prescribing Improving Lives have gone digital and are empowered by Elemental personalised care





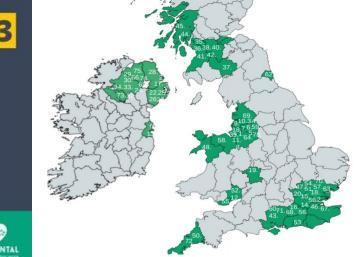














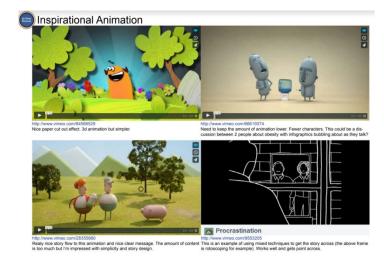
#### RESEARCH, INNOVATION & COLLABORATION



## tech**start**<sup>NI</sup>







# LEADING, INFLUENCING POLICY & PRACTICE ON SOCIAL PRESCRIBING





























#### TAKING THE MESSAGE TO AN INTERNATIONAL AUDIENCE



#### **STILL INNOVATING AND COLLABORATING IN 2020**

@JEN\_Elemental @Its\_Elemental















#### **WANT TO KNOW MORE?**

## EXPLORE OPPORTUNITIES TO COLLABORATE & INNOVATE

Many organisations need a digital partner to help them support, scale and measure the impact of community health and wellbeing. If you are interested in knowing more and/or need a digital partner please email Helen McPeake

Email: helen@elementalsoftware.co

## ELEMENTAL'S COMMUNITY PACKAGE

A digital social prescribing package that's completely customised to ensure Voluntary and Community organisations can receive manage and track referrals, enhance community connections and report on the effectiveness of their services and programmes.

Email: <u>Cahir@elementalsoftware.co</u> to find out more or arrange a 1-1 demo.



#### **QUESTION TIME**





# Social Enterprises and Social Science: An Introduction to Collaboration





#### **Introductions**



Queen's Management School

Centre for Non-for-Profit and Public Sector Research

## **Background**



 NI context – Social enterprise represent a fundamental element of a rebalanced and more plural economy in Northern Ireland.

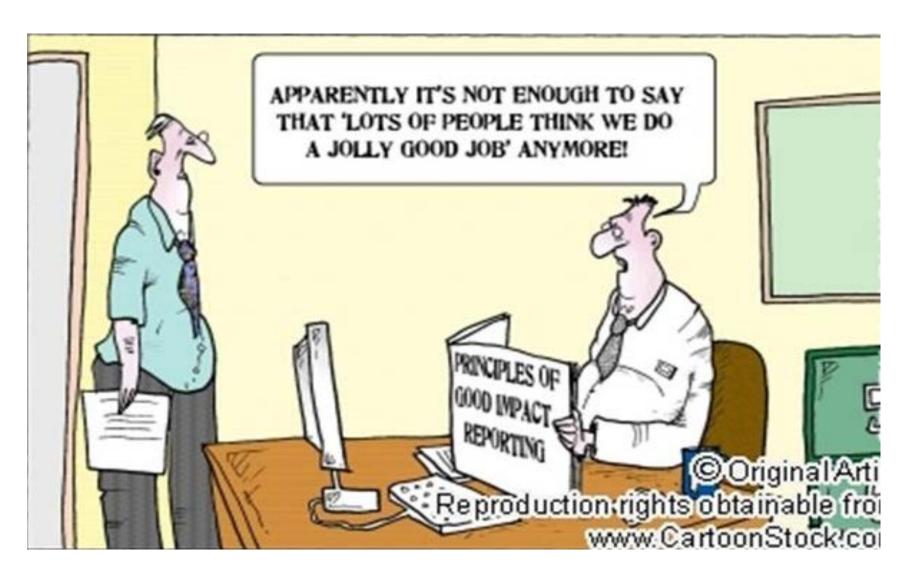
 Social enterprise model reminds us of the importance of mobilising innovation, people and technology to address social problems.

Balancing financial and social sustainability.

 Creating and measuring social value / performance – how do we do it?

## Reporting performance and impact – the next frontier for SEOs?

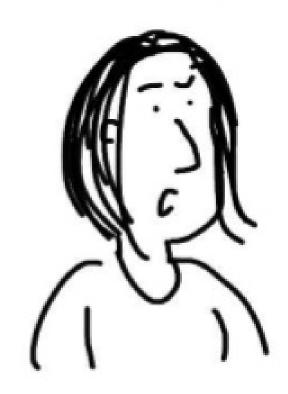


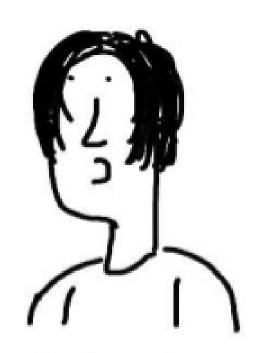




You say your program works but why should I believe you?

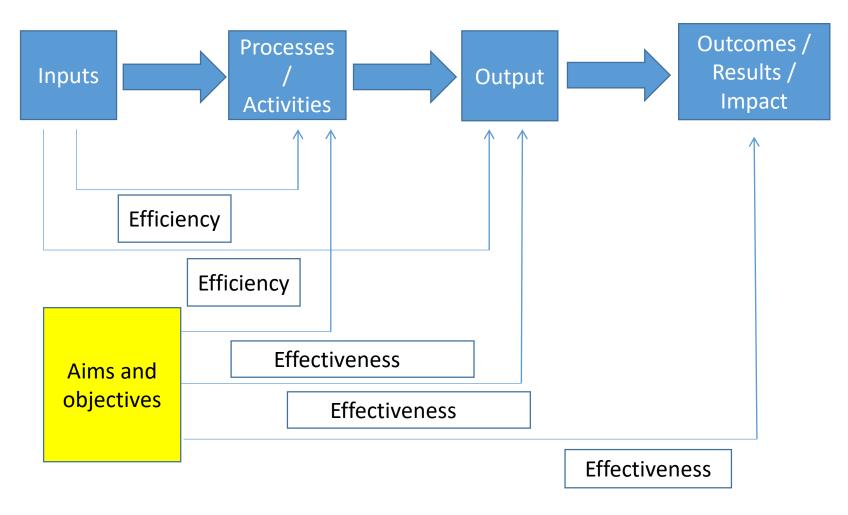
Because I have evidence.





## How to measure performance and impact?





#### Research





- We found many SEOs do not provide constructive /voluntary (performance) information to their stakeholders, at least through the annual report, and that their focus is on satisfying legal obligations.
- SEOs, in balancing their business and social objectives, need to pay attention to the various mediums by which information on these objectives are measured and communicated to stakeholders.
- https://www.emerald.com/insight/content/doi/10.1108/AAAJ-01-2019-3828/full/html

https://www.emerald.com/insight/content/doi/10.1108/17508611111 182386/full/html

## Demonstrating impact: some examples



• <u>Twitter</u> [Barnardo's Scotland]

Animated Annual Report [Dementia UK]

Videos [WaterAid]